

8 OCT 1975

The Directorate of Intelligence is the primary analytical arm of the Agency. With the exception of some highly technical intelligence on advanced weapons and scientific intelligence questions, it produces all of the finished intelligence coming from CIA.

As you can see from the chart, we are responsible for a broad range of subjects, including military, political, economic, geographic, and biographic intelligence.

#### The Mission

We regard our primary purpose to be:

- providing those who are responsible for the formulation and implementation of national security policy--in the broadest sense of the phrase--with whatever authoritative information and assessments on foreign developments they may need to do their jobs.

The Customers

In carrying out this mission, we have several broad groupings of customers:

- The NSC members and substructure--the President, the Secretary of Defense, the Secretary of State and the NSC Staff.
- The national economic community, a particularly important consumer of intelligence in today's world.
- The Congress--the six Committees charged with oversight responsibilities for CIA as well as individual Senators or Congressmen and their staff members who have a need for intelligence within their areas of concern.
- Of late, the American public itself--to the extent that our product can be declassified--is becoming an increasing consumer of intelligence.

The Intelligence Products

We use a wide variety of procedures to get our analysis to the consumer. They may range from a conference telephone call to operations centers throughout the community--to oral briefings--to daily current intelligence periodicals--to detailed analytical pieces published as Intelligence Memoranda, as contributions to National Security Study Memoranda, or National Intelligence Estimates.

Oral Briefing -- the oral briefing has become an increasingly effective means of disseminating our intelligence. ( ? ) They include the kind of briefing you reviewed today from

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-- Almost everyday that he is in Washington, President Ford is briefed by an officer from our Office of Current Intelligence.

-- Our experience shows that an oral briefing by substantive experts is becoming very popular with the members of Congress.

### Current Intelligence

It is our practice to provide to the Executive Branch of the Government a daily intelligence publication on current happenings on a world-wide basis.

These include the National Intelligence Daily prepared principally for the Cabinet and sub-Cabinet levels.

The National Intelligence Bulletin, which receives wider dissemination throughout the community.

In addition through the CIA Operations Center we produce spot current intelligence reports on a 24-hour basis as situations warrant.

Other forms of current intelligence are disseminated daily or weekly publications, special memoranda, or situation reports on crisis topics.

### Research Studies

Another type of intelligence production is the result of more detailed cover analysis. These usually

are produced in response to specific requests from the White House, the Secretaries of State, Defense, or Treasury, or their senior officers.

These include:

Intelligence Memoranda -- a specific analysis pointed to an immediate policy problem such as the likely Soviet demand for US grains.

Intelligence Reports -- a deeper study of more complex and lasting questions; for example, the development of

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NSSMs -- more than 240 of these studies have been prepared as direct inputs to the decision making process of the National Security Council apparatus. These studies provide the facts and intelligence judgments which bear on the array of policy options which a NSSM is designed to present to the President. They may cover a very specific question such as US policy toward a given country, or a lengthy and far-reaching study of alternative choices for US strategic postures.

Finally, the National Intelligence Estimate. In this form of production, we try to reflect the considered judgment of the entire intelligence community. Where there are any major differences of opinion or judgments we try to ensure that they are accurately and fully reflected. The importance of the National Intelligence Estimate is that all of the resources of the community are brought to bear on the subject and it is presented to the policy maker as the DCI's personal estimate.

#### Areas of Substantive Production

As you can see by the chart we produce intelligence on a broad range of subjects. In this short period of time, I cannot inventory every substantive area or topic on which we produce. But to give you some feeling for the scope of our effort I would like to mention a few of the areas.

You are familiar, of course, with the daily current intelligence publications such as the National Intelligence Daily and our newest current intelligence publication--the Intelligence Checklist--which is prepared for the President, the Vice President and the six Congressional committees with oversight responsibilities.

In the military field we produce, of course, a large volume of production on Soviet and Chinese strategic forces, as well as conventional forces in the NATO and Warsaw Pact countries. This production has been critical to intelligence support of both the SALT and MBFR talks.

One of our apparently most useful publications is the Strategic Research Monthly Review which reports on world-wide developments in the strategic military field.

Our Office of Economic Research is charged with intelligence production on a number of major problems ranging from the Chinese petroleum industry to Soviet agriculture to the world-wide effects of inflation and recession. A major example of OER's production is its weekly report on International Oil Developments.

In the Office of Political Research we are attempting to produce more in-depth research on major political questions. We try to go behind the reporting of factual occurrences and tell our reader the reasons why these developments occurred. An example is this report on the Italian Communist Party.

In this Office we also maintain a steady effort to improve our research methods in order to improve our production. This report--an application of the Bayes technique--to the Middle East is an example. I would note here that this application is done by OPR with participants from throughout the community and not just CIA.

The Office of Geographic and Cartographic Research is known for the high professional quality of its maps and graphics. Less renown but more critical is the very close support it has given to Secretary Kissinger in his delicate negotiations for a Mid-East settlement.

An example of OGCR's geographic research is their recent atlas on Soviet agriculture. You will note that this atlas is unclassified and is available to colleges and universities throughout the country.

Finally, our Central Reference Service is a major producer of biographic intelligence reports on political leaders throughout the world.

world-wide coverage of public foreign radio broadcasting, reporting daily on the Radio Moscow, Radio



Peking and foreign broadcasts in 68 languages. A large  
part of  is available to the academic community and the American public by subscription.

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Wednesday, 8 October 1975

Acting DDI Briefing of the Special Subcommittee  
on Intelligence, House Armed Services Committee  
(Nedzi)

10:30

Subject: Intelligence Analysis -- NPIC, OSR,  
OER, OPR

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